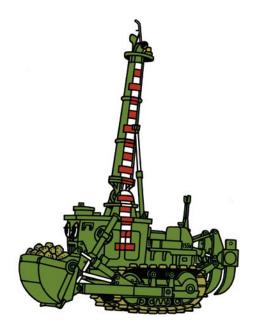
Translated version



# FY 2017 Financial Results & FY 2018 Business Plan

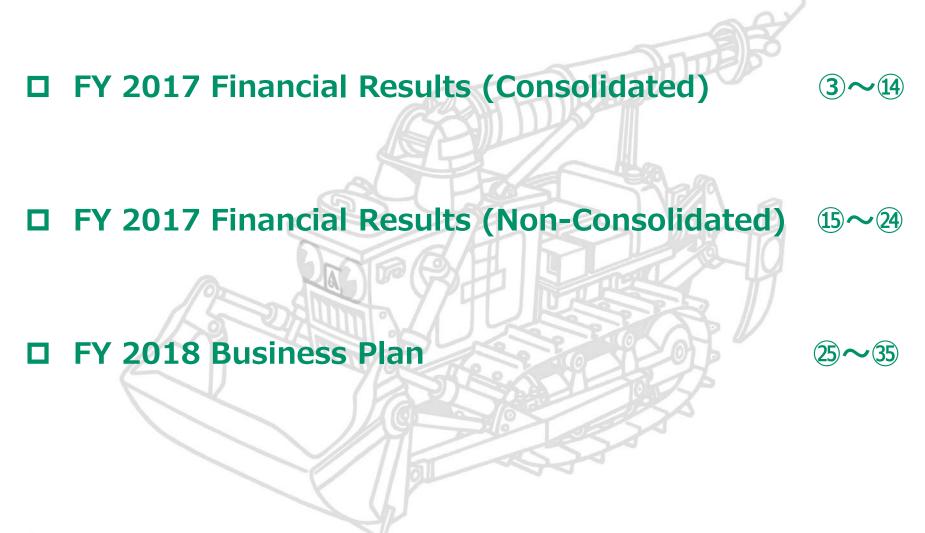


### Asunaro Aoki Construction Co., Ltd Stock code : 1865

29 May, 2018

スイブルくん ©こもりまこと

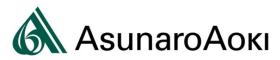
## Contents





スイブルくん ©こもりまこと

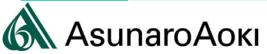
## FY 2017 Financial Results (Consolidated)



## **Activities of Group Companies**

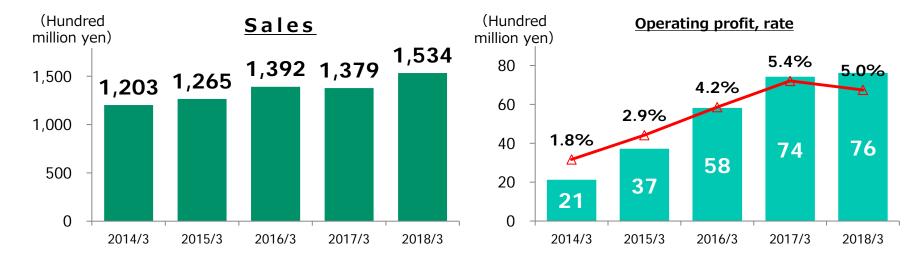
Our group are composed Aaunaro Aoki Construction Co., Ltd. and eight subsidiaries. Main business of our group are Construction operations and real estate operations.

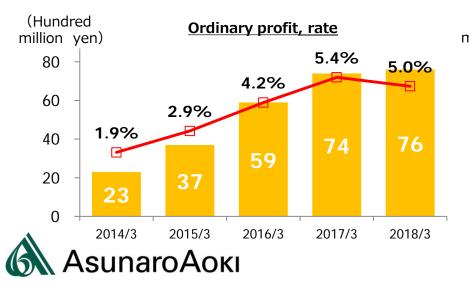
	Architecture	Civil engineering	Real estate	<b>Business Area</b>
O u r Company	Asur	Japan		
	Mirai Constru	iction Co.,Ltd.		Japan
		Toko Geotech Co.,Ltd.		Japan
		Aoki Marine Co.,Ltd.		Japan
Subsidiaries		Asunaro Road Co.,Ltd.		Hokkaido
Subsidiaries	M's Co.,Ltd.			Tokyo area
		Niigata Mirai Co.,Ltd.		Niigata Prefecture
		Shimada Gumi Co.,Ltd.		Japan
		Access Co., Ltd.		Kansai area

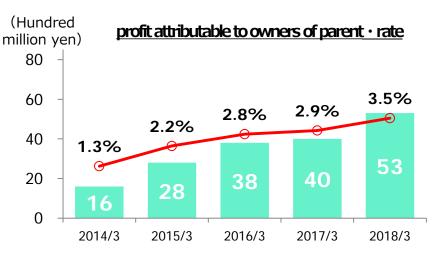


## **Overview of financial results (Consolidated)**

Our consolidated results had been sales increased, operating profit for the sixth fiscal years, ordinary profit and Comprehensive profit attributable to owners of parent increased for the fifth consecutive quarter. Sales, operating profit and ordinary profit have been updated the highest amount since the merger.



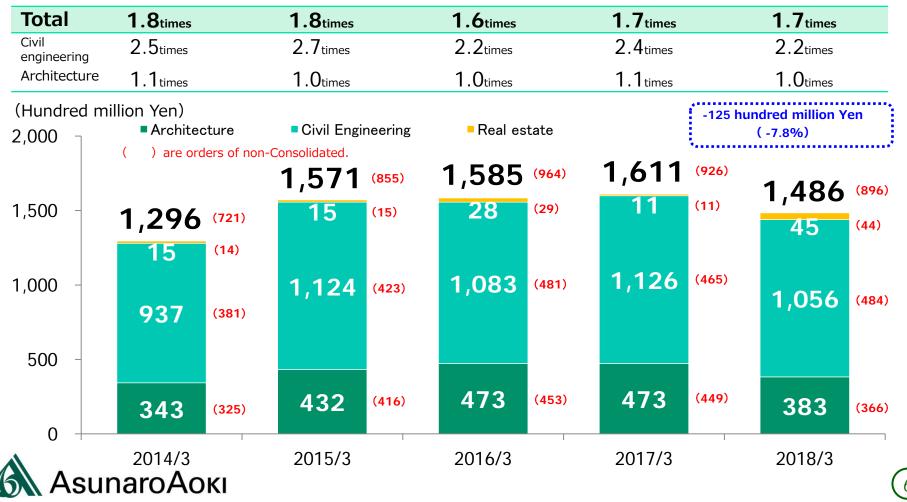




# Orders received (Consolidated)

Architectural orders of our group was decreased from the preceding term therefor a backlash to order of the big Logistics facility. Civil engineering orders were decreased from the preceding term therefor it was caused by the impending of civil engineers of subsidiaries. Total orders decreased 125 hundred million (-7.8%) yen from the preceding term.

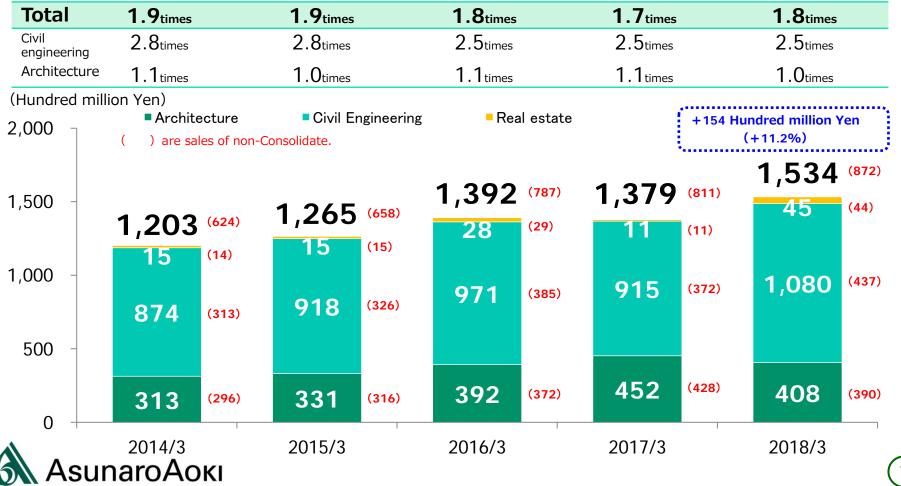
#### Consolidated and non-Consolidated magnification of orders



# Sales (Consolidated)

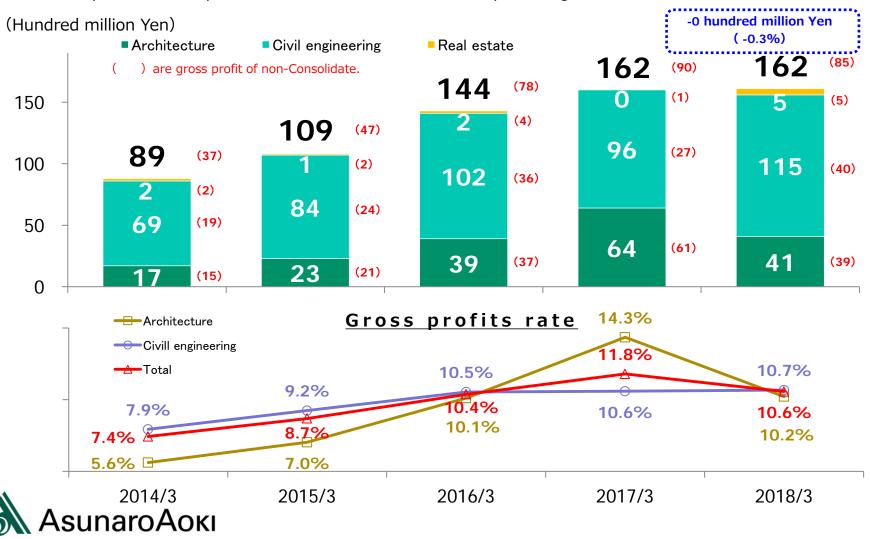
Architectural sales of our group were fallen that it did not grow construction sales of orders of this fiscal year. Civil engineering sales of our group were grown by favorable progress of the holding construction works. Total sales increased 154 hundred million (11.2%) yen from the preceding term.

#### Consolidated and non-Consolidated magnification of sales



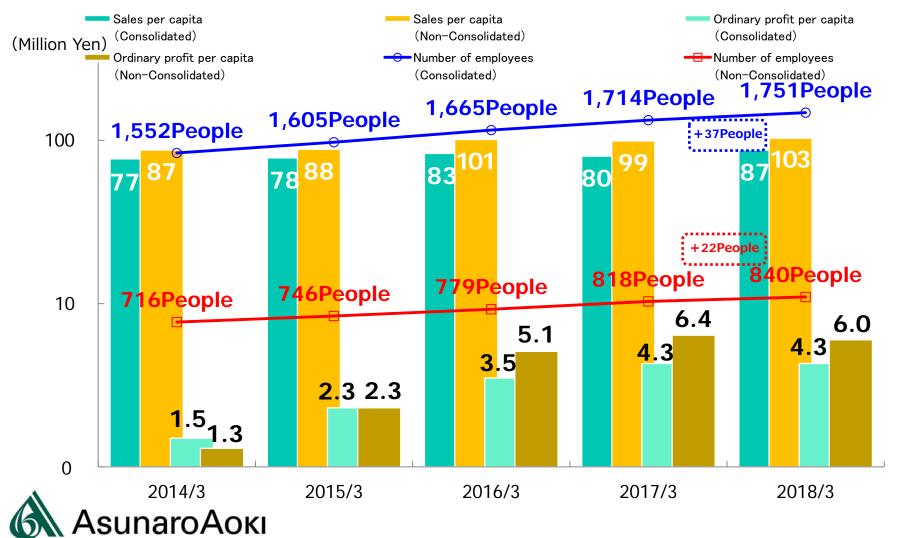
# Gross profit (Consolidated)

Architectural gross profit was fallen that it did not grow construction sales and it was decreased to be completed high profit construction project from the preceding term. Civil engineering gross profits of our group were increased that civil engineering sales was increased and profits rate of civil engineering profit was improved. Gross profits were almost the same as the preceding term.



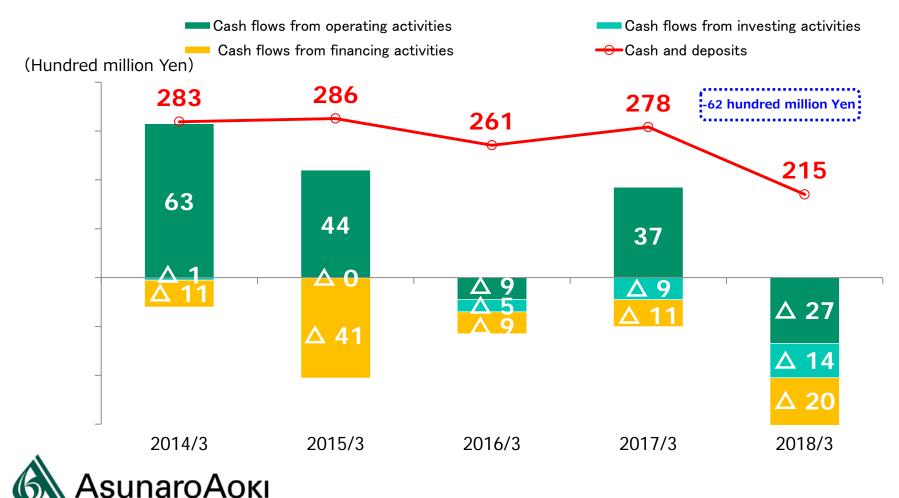
## Number of employees and Productivity

The number of employees of the end of the preceding term was increased by adoption. Ordinary profits per capita were almost the same as the preceding term.



# Cash flow (Consolidated)

Cash flows from operating activities expended by 2.7 billion yen due to an increase in accounts receivable from completed construction. Cash flows from investing activities expended 1.4 billion yen by acquiring Tangible Assets. Cash flows from financing activities spent 2 billion yen by cash dividends paid and purchase of treasury shares. Cash and deposits decreased by 6.2 billion yen.



# **Balance sheet (Consolidated)**

(Hundred million Yen)							
	2017/3	2018/3	Increase		2017/3	2018/3	Increase
Current assets	(966)	(958)	( \( \( \( \) 8 \) \)	Current liabilities	(375)	(345)	(∆29)
Cash and deposits	278	215	∆62	Accounts payable for construction contracts	225	233	7
Notes receivable and other	546	617	71	Advances received on uncompleted	64	36	∆27
Real estate for sale	23	29	6	construction contracts			
Costs on real estate business	32	6	∆26	Provision for bonuses	15	15	Δ0
Deferred tax assets	10	16	6	Other	69	61	Δ8
Accounts receivable	70	64	$\Delta 5$	Noncurrent liabilities	( 92)	( 89)	( \( \( \( \) 3 \))
Other	9	10	1	Retirement allowances	84	82	Δ2
Allowance for doubtful accounts	$\Delta$ 3	Δ2	1	Other	7	6	Δ0
Noncurrent assets	(116)	(129)	(12)	Total liabilities	467	434	∆32
				Total shareholders' equity	(613)	(648)	( 34)
Tangible Assets	( 63)	(68)	(5)	Capital stock	50	50	_
Intangible assets	(2)	(3)	(1)	Capital surplus	237	237	_
Investments and other assets	(51)	( 56)	(5)	Retained earnings	344	387	42
Investment securities	36	40	3				
Deferred tax assets	6	8	1	Treasury shares	Δ19	Δ26	Δ7
Long-term accounts receivable	6	0	Δ6	Total accumulated other comprehensive income	( 1)	(3)	(2)
Other	9	9	∆0	Non-controlling interests	( 0)	( 0)	(0)
Allowance for doubtful accounts	∆8	Δ2	6	Total net assets	615	652	36
Total assets	1,082	1,087	4	(Equity ratio)	(56.8%)	(60.0%)	(3.2point)
				Total liabilities and net assets	1,082	1,087	4

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### **Financial Results of Subsidiaries No1**



### Mirai Construction Co., Ltd.

Main business : Maritime construction, Civil Engineering, Architecture



東京国際空港A滑走路南側護岸改修等工事



加納浄水場凝集沈殿池築造工事



庄内川下之一色しゅんせつ工事

(Hundred million Yen)

	2014/3	2015/3	2016/3	2017/3	201	8/3
	Results	Results	Results	Results	Results	Rate of Increase
Orders received	269	403	306	371	272	Δ26.6%
Sales	292	288	297	263	336	27.6%
Operating profit	6	8	10	11	12	5.5%
Ordinary profit	7	8	10	11	12	6.3%
Net income	6	7	12	8	15	87.2%
Number of employees at year-end	267 <sub>people</sub>	272 <sub>people</sub>	289 <sub>people</sub>	306 <sub>people</sub>	310 <sub>people</sub>	

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%Order received and sales exclude transactions within the group.

### **Financial Results of Subsidiaries No2**

### Toko Geotech Co., Ltd.

Main Business : Slope protection, ground improvement, explosion, heat retention / refractory

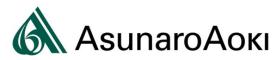


# **About other Subsidiaries**

Corporate Name	Register ed Office	Main Business	2018/3 Sales	Number of employees (2018/3)	
Aoki Marine Co., Ltd.	Higashinad a-Ku, Kobe City	Landfill / dredge construction, maritime transport	<b>39</b> Hundred million Yen	62people	
Shimada Gumi Co., Ltd. Access Co,. Ltd.	Yao City, Osaka prefecture	Excavation survey of buried cultural properties, Civil Engineering	<b>36</b> Hundred million Yen	84 <sub>people</sub>	
Asunaro Road Co., Ltd.	Chuo-Ku, Sapporo- City	Road construction, Paving, Civil Engineering, asphalt sales	<b>21</b> Hundred million Yen	25 <sub>people</sub>	
M's Co., Ltd.	Chuo-Ku, Tokyo	Architectural renovation	<b>14</b> Hundred million Yen	25 <sub>people</sub>	
Niigata Mirai Co., Ltd.	Niigata Prefecture, Minamiuonu ma-gun Yuzawa	Road construction, Paving, Civil Engineering, asphalt sales	<b>6</b> Hundred million Yen	<b>9</b> people	

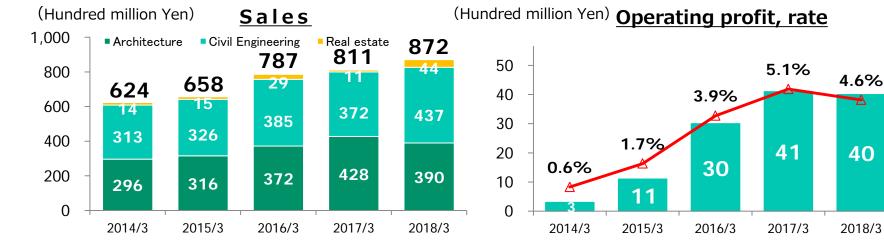


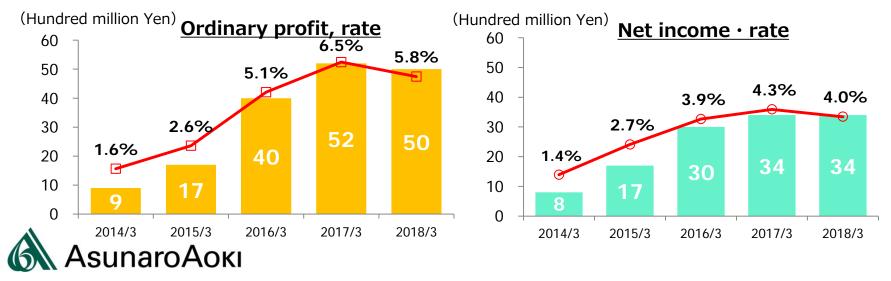
## FY 2017 Financial Results (Non-Consolidated)



## **Overview of financial results (Non-Consolidated)**

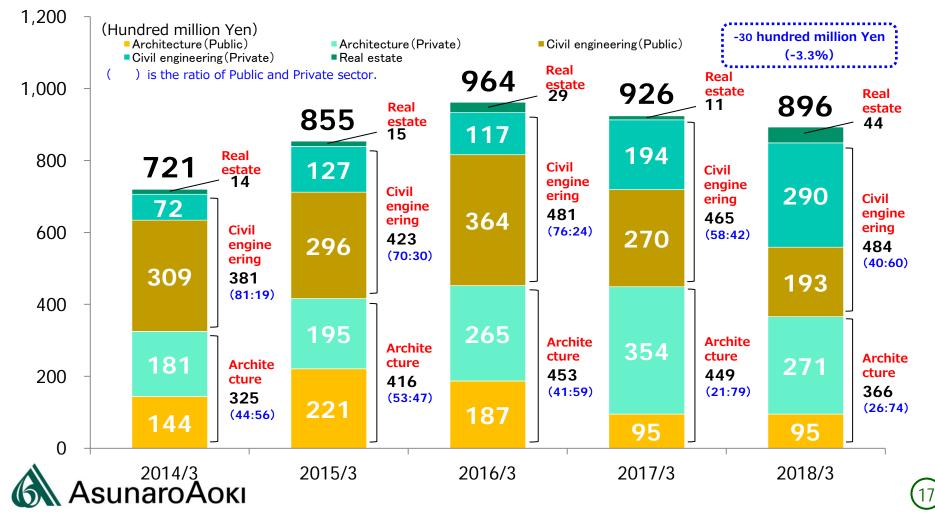
Our non-consolidated results had been sales increased, Architectural gross profit was fallen that it did not grow construction sales and it was decreased to be completed high profit construction project from the preceding term. As result operating profit and ordinary profit and net income were fallen.





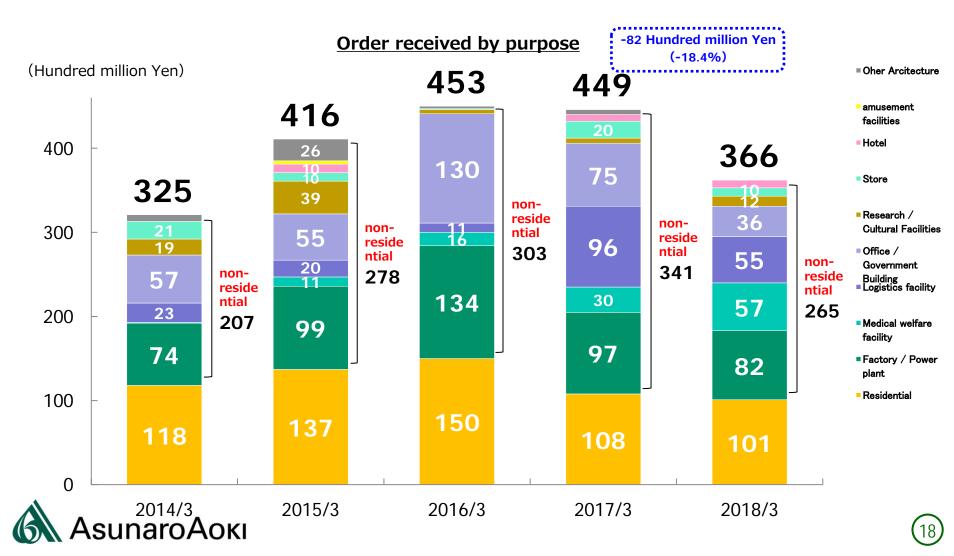
# Order received (Non-Consolidated)

Architectural orders was decreased from the preceding term therefor a backlash to order of the big Logistics facility. Architectural orders decreased 82 hundred million (-18.4%) yen from the preceding term. Civil engineering orders were increased 19 hundred million (4.2%) yen from the preceding term therefor It was caused by order received of renewable energy projects. Total orders decreased 30 hundred million (-3.3%) yen from the preceding term.



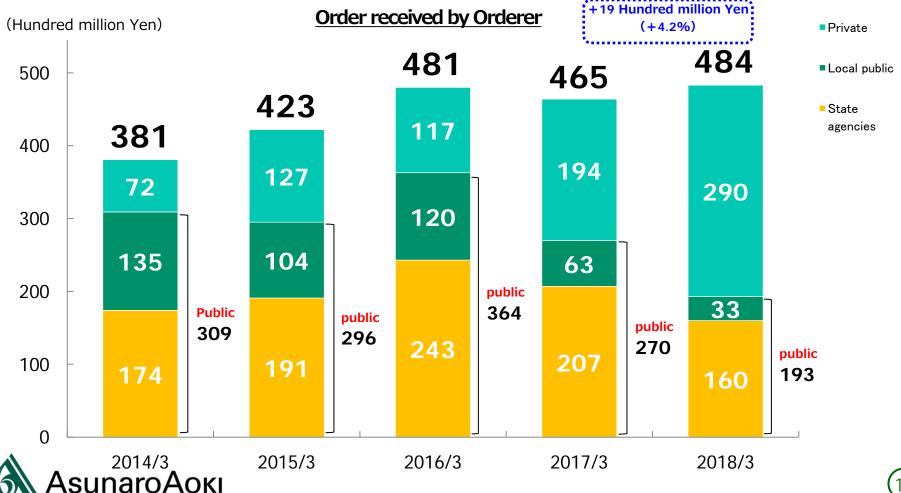
## **Order received of Architecture (Non-Consolidated)**

Order received of non-residential sector was decreased from the preceding term. Order received of residential sector was decreased reason by market situation of condominiums of Tokyo area. Total orders decreased 82 hundred million (-18.4%) yen from the preceding term.



### **Order received of Civil Engineering (Non-Consolidated)**

Order received from public sector was decreased reason by to be concentrated on engineers to private construction projects. Order received from private sector was increased reason by order received of the big renewable energy projects. Total orders increased 19 hundred million (4.2%) yen from the preceding term.



## Sales of Real estate (Non-Consolidated)

We launched the "ABDS" business of condominium business, which we will consistently implement from land acquisition to operation management from the fiscal year ended March 2013. We have changed the brand name to "Tissage" since 2018.

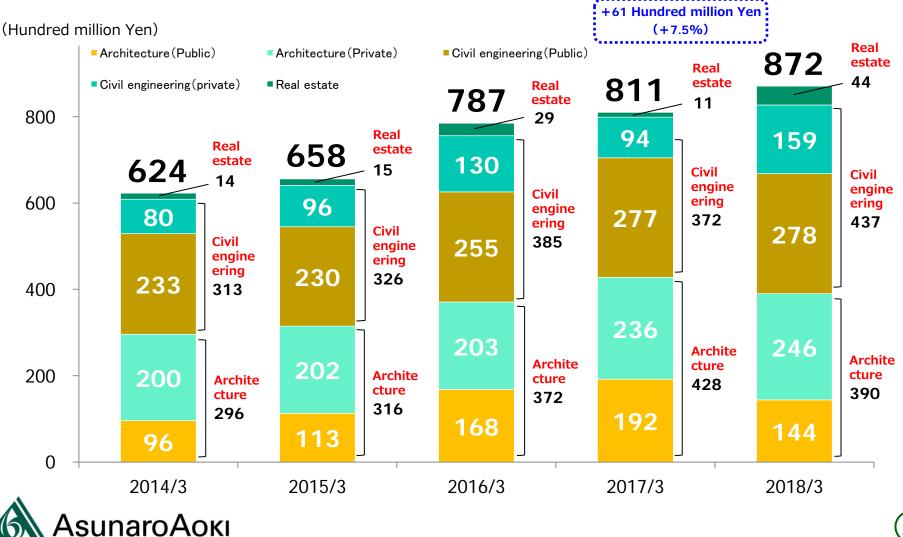
#### Property on sale (As of the end of May 2018)

Name of property	Location	Total units		
ABDS Nishikokubunji	Kokubunji City, Tokyo	<b>27</b> units		
Tissage Ogikubo	Suginami-Ku, Tokyo	<b>37</b> units		



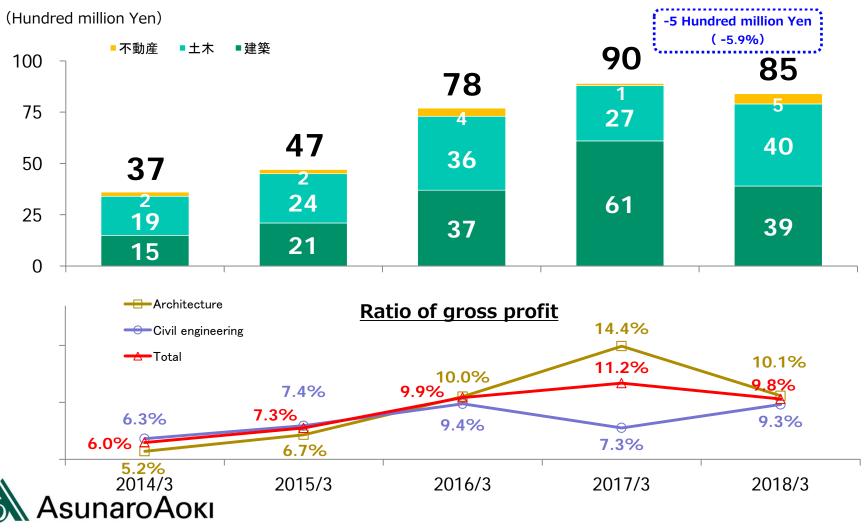
# Sales (Non-Consolidated)

Architectural sales declined because construction sales ordered in this fiscal year did not up. Civil engineering sales increased sales due to steady progress.



# Gross profit (Non-Consolidated)

Gross profit of Architecture was decreased reason for less of high profit construction projects and less of sales. Gross profit of Civil engineering was increased reason for less of low profit construction projects and increase of sales. Total gross profit was decreased 5 hundred million (-5.9%) yen from the preceding term.



#### **Introduction from completion projects (Architecture)**



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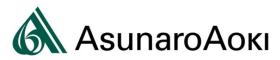
#### Introduction from completion projects (Civil engineering)





# FY 2018 Business Plan

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#### Market Environmental awareness and issues (Mid Term Plan)

## **Market Environmental awareness**

- Construction investment continue while 2020
- Infrastructure renewal increases
- Tolerance of the country

**Positive Factors** 

**Positive Factors** 

- Reform market expanded
- Increase of disaster prevention and disaster prevention measures construction

- The number of newly constructed works decreased
- Construction workers decrease
- Total number of households decreased
- Economic contraction due to declining population
- The economic situation after the Olympic Games is uncertain

## Issues

- Original technology of disaster prevention and disaster prevention measures construction
- Abundant construction results of new energy construction
- Unmanned remote construction technology
- 5 Amphibious Bulldozer

## **AsunaroAoкı**

- Rapid progress of i-Construction
- $\boldsymbol{\cdot}$  The number of construction engineers is short
- $\boldsymbol{\cdot}$  It is necessary to improve rapid productivity
- $\boldsymbol{\cdot}$  Cooperation with partner companies is indispensable

**Negative Factors** 

Negative Factors

### Basic policy and basic strategy and Priority measures (Mid Term Plan)



# **Business strategy of Construction**

#### **Mid Term Plan**

Archit ecture	<ul> <li>Secure customers by strategic sales activities</li> <li>Evolution of earthquake- resistant technology such as damping brace</li> </ul>	<ul> <li>It will focus on increasing orders by expanding customers in the non-residential sector.</li> <li>It will strengthen sales in the Nagoya area.</li> <li>It will expand orders for earthquake-resistant technology.</li> </ul>
Civil engin eering	<ul> <li>We will endeavor to improve our technical capabilities by strengthening the soil environmental division</li> <li>We will consider entry into Wind Power EPC</li> <li>We will consider wind farm replacement technology</li> </ul>	<ul> <li>It will be expanding order received to renewable energy projects reason by improvement of the plan suggestion ability and to consider entry into Wind Power EPC.</li> <li>It will strive to receive orders for selection of underlying business.</li> </ul>
Com mon	<ul> <li>We will improve work efficiency and productivity by promoting i- construction</li> <li>We will challenge new forms of business such as PFI and PPP</li> <li>We will strengthen efforts for renewal construction</li> <li>We will strengthen sales of garbage disposal plant etc</li> </ul>	<ul> <li>It will improve work efficiency and productivity by promoting Information and Communication Technology.</li> <li>It will challenge new forms of business such as PFI and PPP.</li> <li>It will strengthen efforts for renewal and replace construction projects reason by improvement of the plan suggestion ability.</li> </ul>
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## **Business strategy of ABDS/New business**

#### **Mid Term Plan**

- We will establish a stable demand securing strategy that is not influenced by private housing demand trends
   We will select areas that are not affected by the economical environment
   We will strengthen our sales force
  - We will enter the stock business utilizing existing buildings including vacant house prevention measures

• We will enter the agriculture, forestry and fisheries industry such as aquaculture of sturgeon

• We will consider the sale business of a small wind power plant

- It will rebuild the business model that restricts the business area to Tokyo central city in principle.
- It will offer high quality and originality condominium.
- It will try to be established the new brand name "Tissage".
- It will challenge real estate renewal business. It was purchased the hostel property in March 2018.
- It will be continue demonstration experiments on sturgeon and abalone on-land cultivation, and will be arranged issues and measures for commercialization.
- The sale business of a small wind power plant is stopped consideration now because the FIT price has declined.

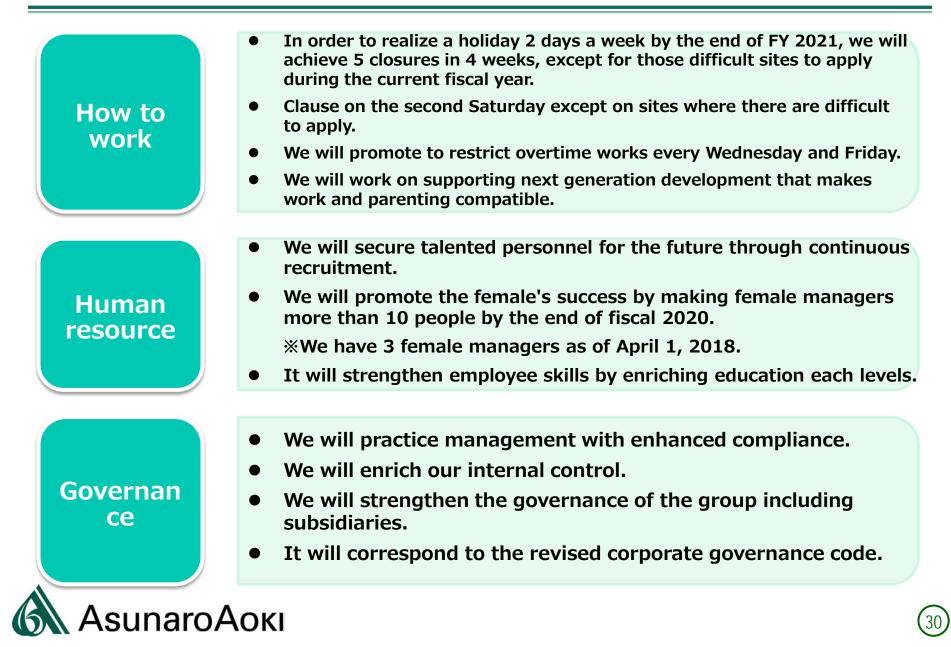
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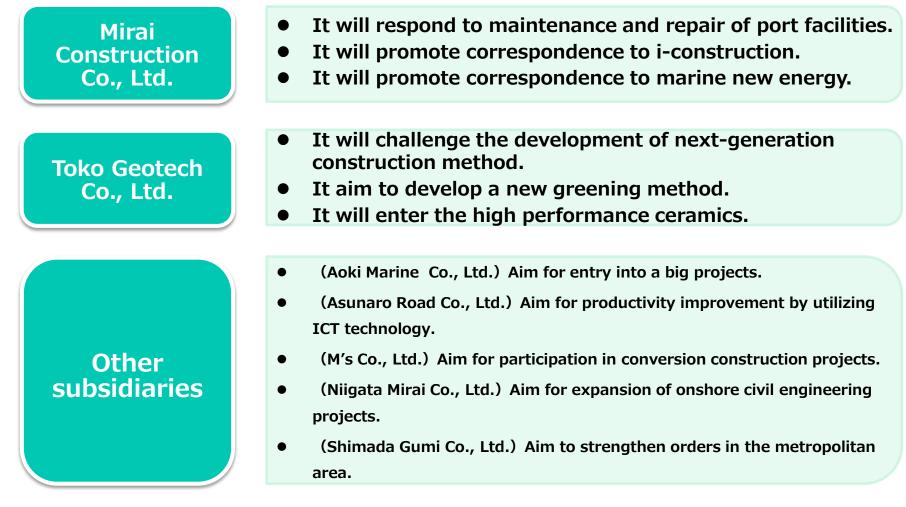
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#### Business strategy of Reinforcement of the management foundation



# **Business strategy of Subsidiaries**

Subsidiaries promote the medium-term business strategy described in next.





## **Summary of Earnings forecast**

- Orders will be steady increased by non-residential sector and renewable energy projects.
- Net sales will be increased both consolidated and non-consolidated by making progress of projects and construction efficiency.
- Net income will be increased both consolidated and non-consolidated.

	consolidated					non-consolidated				
	2018/3	2018/3 2019/3 2018/3				2019/3				
	Results	medium- term	forecast	Quarter ly	ratio from I medium- term	Results	medium- term	forecast	Quarterl y	ratio from medium- term
Orders	<b>1,486</b> Hundred million Yen	<b>1,600</b> Hundred million Yen	<b>1,600</b> Hundred million Yen	+ <b>7.7</b> %	%	<b>896</b> Hundred million Yen	<b>950</b> Hundred million Yen	<b>960</b> Hundred million Yen	+7.1 %	+ <b>1.1</b> %
Net sales	<b>1,534</b> Hundred million Yen	<b>1,560</b> Hundred million Yen	<b>1,570</b> Hundred million Yen	+ <b>2.3</b> %	+ <b>0.6</b> %	872 Hundred million Yen	<b>900</b> Hundred million Yen	<b>910</b> Hundred million Yen	+ <b>4.2</b> %	+ <b>1.1</b> %
Operating income	76 Hundred million Yen	77 Hundred million Yen	77 Hundred million Yen	+ <b>0.5</b> %	%	<b>40</b> Hundred million Yen	<b>43</b> Hundred million Yen	<b>41</b> Hundred million Yen	+ <b>2.4</b>	<b>△4.7</b> %
operating margin	<b>5.0</b> %	<b>4.9</b> <sup>%</sup>	<b>4.9</b>	<b>△0.1</b> point	%	<b>4.6</b> %	<b>4.8</b> %	<b>4.5</b>	<b>△0.1</b> point	<b>△0.3</b> %
Ordinary income	76 Hundred million Yen	77 Hundred million Yen	77 Hundred million Yen	+ <b>0.6</b> %	%	50 Hundred million Yen	53 Hundred million Yen	57 Hundred million Yen	+ <b>12.1</b>	+ <b>7.5</b> %
Net income	53 Hundred million Yen ncome of cons	50 Hundred million Yen	54 Hundred million Yen	+ <b>0.9</b> %	+8.0 %	34 Hundred million Yen	<b>38</b> Hundred million Yen	<b>42</b> Hundred million Yen	+21.6 %	+10.5 %

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# Forecast by segment (consolidated)

(Million Yen)

	2018/3	2019/3			
	Results	Forecast	Quarterly		
Orders	148,617	160,000	+7.7%		
Architecture	38,363	46,000	+19.9%		
Civil engineering	105,676	111,000	+5.0%		
Real estate	4,577	3,000	<b>∆</b> 34.5 <sub>%</sub>		
Sales	153,427	157,000	+2.3%		
Architecture	40,811	44,500	+9.0%		
Civil engineering	108,037	109,500	+1.4%		
Real estate	4,577	3,000	<b>∆</b> 34.5%		
Gross profit	16,215	16,600	+2.4%		
	(10.6%)	( 10.6%)	( +0.0point)		
Architecture	4,169	4,400	+5.5%		
	<b>(</b> 10.2% <b>)</b>	( 9.9%)	$(\Delta 0.3$ point)		
Civil engineering	11,523	11,700	+1.5%		
	<b>(</b> 10.7% <b>)</b>	<b>(</b> 10.7% <b>)</b>	( +0.0point)		
Real estate	522	500	<b>∆</b> 4.3%		
	<b>(</b> 11.4% <b>)</b>	<b>(</b> 16.7% <b>)</b>	( +5.3point)		
AsunaroAok			( %) is gross profit mar		

## Forecast by segment (non-consolidated)

(Million Yen)

+7.1%

+19.9%

△32.5%

+4.2%

+10.1%

**△**32.5%

+5.3%

+6.8%

+5.4%

Δ6.3%

+0.1 point)

(  $\triangle 0.3$  point)

(+0.2point)

 $(+4.7_{point})$ 

+2.8%

 $+1.1_{\%}$ 

Quarterly

2019/3

	2018/3	2
	Results	Forecast
Orders	89,618	96,000
Architecture	36,699	44,000
Civil engineering	48,474	49,000
Real estate	4,444	3,000
Sales	87,292	91,000
Architecture	39,056	43,000
Civil engineering	43,791	45,000
Real estate	4,444	3,000
Gross profit	8,546	9,000
	( 9.8%)	( 9.9%)
Architecture	3,933	4,200
	<b>(</b> 10.1% <b>)</b>	( 9.8%)
Civil engineering	4,078	4,300
	(9.3%)	( 9.6%)
Real estate	533	500
	<b>(</b> 12.0% <b>)</b>	<b>(</b> 16.7% <b>)</b>
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(34)

# **Policy of Capital**

	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3
	Results	Results	Results	Results	Results	Forecast
Dividend per	<b>13.0</b>	<b>15.0</b>	<b>18.0</b>	<b>20.0</b>	<b>22.0</b>	<b>22.0</b>
share	Yen	Yen	Yen	Yen	Yen	Yen
Payout ratio	<b>48.7</b>	<b>31.9</b>	<b>26.2</b>	<b>27.7</b>	<b>22.9</b>	<b>22.5</b>
(consolidated)	%	%	%	%	%	%
ROE	<b>2.9</b>	<b>5.1</b>	<b>6.8</b>	<b>6.8</b>	<b>8.4</b>	<b>8.0</b>
(consolidated)	%		%	%	%	% over
Operating profit ratio	<b>1.8</b>	<b>2.9</b>	<b>4.2</b>	<b>5.4</b>	<b>5.0</b>	<b>4.9</b>
(consolidated)	%	%	%	%	%	%
Capital adequacy ratio (consolidated)	58.1 %	<b>56.4</b>	<b>60.0</b> %	<b>56.8</b> %	<b>60.0</b> %	50.0~ 60.0 % over
Number of employees (consolidated)	1,552 People	<b>1,605</b> People	1,665 People	<b>1,714</b> People	1,751 people	<b>1,700</b> People over

 Basic policy on profit sharing We regard returning profits to shareholders as one of important management issues. We strive to enhance necessary shareholders' equity to strengthen our financial standing. The basic policy is to return profits according to corporate performance while continuing stable dividends.
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This material and other Asunaro Aoki websites may contain various forward-looking statements and include assumptions concerning Asunaro Aoki's operations, future results and prospects. These forward-looking statements are based on current expectations and are subject to risk and uncertainties.

Disclaimer: All financial information has been prepared in accordance with generally accepted accounting principles in Japan. This document is a partial English translation of the Japanese Business Plan which were filed with Stock Exchanges in Japan on May 29, 2018. The Company provides this translation for your reference and convenience only without any warranty as to its accuracy. In case of any discrepancy between the translation and the Japanese original, the latter shall prevail.